

MINUTES OF MEETING OF THE NORTH HARRIS COUNTY REGIONAL WATER AUTHORITY

September 14, 2026

The Board of Directors (the “Board”) of the North Harris County Regional Water Authority (the “Authority”) met in public session, at 6:00 p.m. at the Authority’s office located at 3648 Cypress Creek Parkway, Suite 110, Houston, Texas, a public meeting place within the boundaries of the Authority; whereupon, the roll was called of the duly constituted officers and members of the Board, to-wit:

Mark Ramsey	President
Melissa Rowell	Vice President
Kelly P. Fessler	Secretary
David Barker	Treasurer
Ron Graham	Assistant Secretary

All members of the Board were present, thus constituting a quorum. Also attending the meeting were: Mr. Jun Chang, P.E., BC.WRE, General Manager for the Authority; Mr. Mark Evans, Director of Planning and Governmental Affairs for the Authority; Ms. Cynthia Plunkett, Finance Director for the Authority; Ms. Amber Batson, P.E. of Carollo Engineers, Inc., Program Manager for the Authority; Mr. Raj Singh, P.E., Engineering Manager for the Authority; Ms. Kassandra Medina, Administrative Assistant for the Authority; Mr. Andrew P. Johnson III, Attorney, of Johnson Petrov LLP, General Counsel for the Authority; and other members of the public and consultants to the Authority. Copies of the public sign-in sheets are attached hereto.

WHEREUPON the meeting was called to order, and evidence was presented that public notice of the meeting had been given in compliance with the law.

CALL TO ORDER

Director Ramsey, the Board President, called the meeting to order.

Director Rowell led the attendees in prayer.

Director Barker led the attendees in the Pledges of Allegiance to the United States and Texas flags.

PUBLIC COMMENTS

Mr. Jerry Homan presented comments to the Board.

MESSAGE FROM PRESIDENT AND BOARD MEMBERS

Director Graham addressed the Board and the attendees and announced that he will not be seeking re-election, as he will be relocating north of Tomball.

Director Rowell addressed the Board and the attendees and requested her full comments to be included in the minutes, which are attached hereto as Exhibit "A".

MINUTES FROM AUGUST 3, 2026, REGULAR BOARD MEETING

Director Rowell moved to approve the minutes of August 3, 2026, regular Board meeting, as revised, and with all Directors present voting in favor, the motion passed.

FINANCE DIRECTOR'S REPORT, INCLUDING MONTHLY FINANCIAL REPORT AND PAYMENT OF BILLS

Mrs. Plunkett reviewed the Authority's Financial Report, including the checks being presented for payment. Director Graham moved to approve the Financial Report, and with all Directors present voting in favor, the motion passed.

BUDGET AMENDMENT TO BETTER REFLECT YEAR END ESTIMATES

Director Ramsey reviewed the reasons for proposing a budget amendment and moved to approve a budget amendment.

Mrs. Plunkett answered questions from the Board and reviewed the projected year-end budget outcome, detailing the specific operational shifts driving these adjustments, highlighting areas of cost savings as well as necessary increases. Mrs. Plunkett stated that further analysis of operations, maintenance, and management services was needed and recommended deferring discussion to the November budget workshop.

Director Ramsey withdrew his motion, and without objection, the Board tabled the item for consideration later.

GENERAL MANAGER'S REPORT

A. Status of Water Supply and Conversion. Ms. Batson presented an update on the Authority's surface water conversion progress for the current permit year, including charts illustrating conversion trends over time. Ms. Batson reported that preliminary number in the month of August for conversion was 55%, which was a record number.

B. Authorize General Manager to execute professional engineering services agreements with:

- Plummer Associates, Inc.;
- Tunnel Tex LLC;
- Professional Services Industries Inc.;
- Associated Testing Laboratories Inc.;

Mr. Chang explained the reason for issuing Request for Qualifications and the selection of the service providers.

Director Graham moved to authorize Mr. Chang to negotiate and execute professional engineering services agreements with (i) Plummer Associates, Inc.; (ii) Tunnel Tex LLC; (iii) Professional Services Industries Inc.; and (iv) Associated Testing Laboratories Inc., and with all Directors present voting in favor, the motion passed.

C. Authorize General Manager to negotiate and execute a Subscription and Services agreement with Procore. Ms. Batson reported that the Authority's current 5-year subscription was ending and requested the Board authorize the General Manager to negotiate and execute a new agreement with Procore. Director Rowell moved to authorize Mr. Chang to negotiate and execute a Subscription and Service Agreement with Procore, and with all Directors present voting in favor, the motion passed.

D. Authorize General Manager to execute a Joint Participation Interlocal Agreement with HC MUD 358 for the Purchase of Land in Support of the NHCRWA Project 37. Ms. Batson explained that there was a need for the Authority to acquire land to install necessary facilities for delivering surface water to HC MUD 358. The Authority will transfer the land and facilities to HC MUD 358 to maintain after the installation is complete. Director Fessler moved to authorize Mr. Chang to negotiate and execute a Joint Participation Interlocal Agreement with HC MUD 358 for the Purchase of Land in Support of the NHCRWA Project 37, and with all Directors present voting in favor, the motion passed.

E. Authorize General Manager to issue a Request for Qualifications for Investment Advisors. Director Ramsey discussed the need for issuing a RFQ for an Investment Advisor. Mr. Chang stated that issuing a RFQ for an Investment Advisor would be consistent with the requirement in the Authority's Policy and Procedural Rules. Director Fessler moved to authorize Mr. Chang to issue a Request for Qualifications for Investment Advisors, and with all Directors present voting in favor, the motion passed.

CONSTRUCTION/ENGINEERING UPDATES

A. Authorize the award of construction for Project 37A to Reytec Construction Resources, Inc. contingent upon Texas Water Development Board ("TWDB") approval. Mr. Singh reported that seven (7) bids were received on August 4, 2026, with Reytec Construction Resources, Inc., being the lowest bid in the amount of \$27,495,689.25. Mr. Singh recommended the Board authorize the award of construction contract for Project 37A to Reytec Construction Resources, Inc. ("Reytec"), contingent upon TWDB approval.

Director Graham moved to authorize award of the construction contract to Reytec in the amount of \$27,495,689.25, contingent upon the TWDB approval to award the contract, and with all Directors present voting in favor, the motion passed.

B. Closeout Project 31A. Mr. Singh reported that Project 31A achieved substantial completion on February 23, 2026, and that Reytec had fulfilled all contractual closeout requirements. Accordingly, he recommended that the Authority grant final acceptance of the project and authorize the final contract payment in the amount of \$1,098,877.47, subject to the TWDB acceptance and approval of release of funds. Director Fessler moved to authorize final acceptance of the work and to approve the final contract payment in the amount \$1,098,877.47, contingent upon the TWDB acceptance and approval to release the funds, and with all Directors present voting in favor, the motion passed.

C. Closeout Project 31B. Mr. Singh reported that Project 31B achieved substantial completion on May 19, 2026, and that MC2 Civil, LLC had fulfilled all contractual closeout requirements. Accordingly, he recommended that the Authority grant final acceptance of the project and authorize the final contract payment in the amount of \$1,497,942.94, subject to the TWDB acceptance and approval of release of funds. Director Rowell moved to authorize final acceptance of the work and to approve the final contract payment in the amount \$1,497,942.94, contingent upon the TWDB acceptance and approval to release the funds, and with all Directors present voting in favor, the motion passed.

SUPPLEMENTAL ELECTION AGENDA

Mr. Johnson reported on the November 3, 2026 Director Election matters. Mr. Johnson presented the certificates that Districts 2 and 3 are unopposed. District 1 had three candidates, one withdrew prior to the deadline to withdraw, leaving two candidates. District 2 had one candidate, leaving Director Barker unopposed. District 3 had two candidates, one withdrew prior to the deadline to withdraw, leaving Director Rowell unopposed.

Director Ramsey moved to Declare the November 3 Directors Election for Single-Member Voting District No. 2 and Single-Member Voting District No. 3 unopposed, and with all Directors present voting in favor, the motion passed.

Director Barker moved to adopt the Order Declaring Unopposed Candidates Elected to Office and cancelling the Election for Single-Member Voting District No. 2 and Single-Member Voting District No. 3, and with all Directors present voting in favor, the motion passed.

The Directors Election for the Authority's Voting District No. 1 was not cancelled.

AUTHORITY SYSTEM SECURITY AND CONSULT WITH GENERAL COUNSEL REGARDING LEGAL OPTIONS/ISSUES FOR WATER RATE STRATEGIES

Director Barker suggested separating the issues to be discussed and made a motion to divide agenda item 9 into two separate items (i) Authority System Security; and (ii) consult with General Counsel regarding legal options/issues for water rate strategies; and with Directors Rowell, Fessler, Barker, and Graham voting in favor, and with Director Ramsey voting against, the motion passed.

Director Ramsey made a motion to take Authority System Security into executive session, and with Directors Ramsey, Fessler, Barker, and Graham voting in favor, and with Director Rowell voting against, the motion passed.

Director Ramsey made a motion to consult with General Counsel regarding legal options/issues for water rate strategies; with Directors Barker and Ramsey voting in favor, and with Directors Rowell, Fessler and Graham voting against, the motion failed.

EXECUTIVE SESSION

Director Barker moved to recess the public session and convene in executive session pursuant to Government Code, Section 551.076, to discuss Authority System Security, and with all Directors voting in favor, the motion passed at 7:14 p.m. At 7:21 p.m. the Executive Session was called to order.

RECONVENED THE PUBLIC SESSION

Director Barker reconvened the public session, at 8:16 p.m. with all Directors present voting in favor, the motion passed.

Director Barker moved to authorize the Authority's General Manager to implement security measures discussed in the Executive Session, and with all Directors present voting in favor, the motion passed.

Director Ramsey moved to table legal options/issues for water rate strategies, and with all Directors present voting in favor, the motion passed.

FUTURE AGENDA ITEMS

Director Rowell proposed "Discussion and possible action regarding evaluation of the costs and measurable benefits of HGSD groundwater-reduction requirements, including conversion deadlines, disincentive fees, the cost of required credits, projected subsidence reduction, impacts on existing ratepayers, future water demand and growth, and potential regulatory or legislative changes" as a future agenda item.

Director Graham sought clarification on the reason of why his initial sworn-in date was in February. The General Counsel was tasked to research and bring back the explanation at the next Board meeting.

NEXT REGULAR MEETING

The Board will tentatively hold its next regular Board meeting on October 5, 2026.

ADJOURNMENT

With no additional matters to discuss, Director Ramsey moved to adjourn, and with all Directors present voting in favor, the motion passed. The meeting was adjourned at 8:19 p.m.

PASSED, APPROVED AND ADOPTED on the 5th day of October, 2026.


Secretary, Board of Directors



Exhibit A – Director Rowell’s comments

Exhibit "A"
Director Rowell Comments
(see attached)

Melissa Rowell's Director comments 9-14-26

I have spent the last few years looking at HGSD, USGS and TWDB data, groundwater-conversion requirements, and what all of this is costing our ratepayers.

I think we need to step back and ask a basic question: what measurable benefit are our ratepayers receiving for the billions they are being required to spend?

I am not suggesting that subsidence is not real or that groundwater pumping cannot cause subsidence. My question is what caused the historical subsidence in Regulatory Area 3, what is causing measurable subsidence there today, and how much additional subsidence our current conversion requirements are expected to prevent?

One example is the City of Houston's Jersey Village well field of 8. In October 1999, JV City Council minutes recorded a water-well professional saying City of Houston wells in the JV/Copperfield area were under heavy pumping and contributing to JV's groundwater problems. Those same minutes said the water table had dropped 200 feet in 10 years.

Yet today, the subsidence rate measured at P001 near Jersey Village has declined dramatically from what was measured during that heavy-pumping period. That distinction matters.

According to our GM, the Authority is approximately 5 years behind its conversion schedule despite spending billions and actively constructing these projects. Yet I have not seen a clear analysis showing the measurable benefit of each successive level of conversion.

What is the additional benefit of going from approximately 60 percent conversion to 80 percent? How much additional subsidence is that expected to prevent, where, and over what period of time?

We also need to understand three things: Who historically caused the subsidence? Who benefits from the infrastructure we are building today? And who is paying for it? Those may not be the same groups.

And if an entity is actively constructing the required projects but cannot physically meet HGSD's deadline, what environmental benefit is achieved by imposing substantial disincentive fees or requiring costly credits?

An aquifer doesn't know calendar years. Paying a fee or purchasing a credit does not, by itself, stop subsidence.

Before our ratepayers are asked to spend billions more, I think we owe it to them to explain exactly what they are getting for that money. I would like us to discuss placing this broader cost-benefit evaluation on our October agenda.