

**MINUTES OF MEETING OF THE
NORTH HARRIS COUNTY REGIONAL WATER AUTHORITY**

December 1, 2025

The Board of Directors (the "Board") of the North Harris County Regional Water Authority (the "Authority") met in public session, at 6:00 p.m. at the Authority's office located at 3648 Cypress Creek Parkway, Suite 110, Houston, Texas, a public meeting place within the boundaries of the Authority; whereupon, the roll was called of the duly constituted officers and members of the Board, to-wit:

Melissa Rowell	President
Kelly P. Fessler	Vice President
Ron Graham	Secretary
David Barker	Treasurer
Mark Ramsey	Director

All members of the Board were present, thus constituting a quorum. Also attending the meeting were: Mr. Jun Chang, P.E., BC.WRE, General Manager for the Authority; Mr. Mark Evans, Director of Planning and Governmental Affairs for the Authority; Mr. Raj Singh, P.E., Engineering Manager for the Authority; Ms. Cynthia Plunkett, Finance Director for the Authority; Ms. Amber Batson, P.E., of Carollo Engineers, Inc., Program Manager for the Authority; Ms. Kassandra Medina, Administrative Assistant for the Authority; Mr. Jerie Jones of Inframark; Mr. John Howell of The GMS Group, L.L.C., financial advisor to the Authority; Ms. Angie Flores of Raftelis; Mr. Andrew P. Johnson, III, Attorney and Ms. Monica Alvarado, Paralegal, of Johnson Petrov LLP, General Counsel for the Authority; and other members of the public and consultants to the Authority. Copies of the public sign-in sheets are attached hereto.

WHEREUPON, the meeting was called to order and evidence was presented that public notice of the meeting had been given in compliance with the law.

CALL TO ORDER

Director Rowell, Board President, called the meeting to order, and Mr. David Warner led the attendees in the Pledges of Allegiance to the United States and Texas flags.

PUBLIC COMMENT

Mr. Jerry Homan and Mr. Nicholas Fava presented comments to the Board.

MESSAGE FROM PRESIDENT AND BOARD MEMBERS

Director Rowell welcomed everyone to the meeting, including those online.

MINUTES OF NOVEMBER 3, 2025 AND NOVEMBER 18, 2025 BOARD MEETINGS

Director Graham moved to approve the minutes of the November 3, 2025 and November 18, 2025 Board meetings, and with all Directors present voting in favor, the motion passed.

PROPOSED BUDGET FOR FISCAL YEAR ENDING DECEMBER 31, 2026

The President expressed concerns regarding the proposed Budget, noting the absence of detailed schedules, breakdowns, and vendor list information and the need of additional time to review the \$36 million allocation for operations and maintenance and the \$3.87 million allocation for management services.

Mr. Chang responded that these matters had been previously addressed during the budget workshop.

Following discussion, Director Ramsey moved to table action on the Budget until the January 5, 2026, Board meeting. The motion passed with Directors Rowell, Ramsey, and Barker voting in favor, Director Fessler voting against, and Director Graham abstaining.

Mr. Chang advised that pending approval of the proposed budget, the Authority will continue operating under the current fiscal year's Board-approved budget for both the Capital Improvement Plan and operations and maintenance expenditures.

RESOLUTION APPROVING AND IMPLEMENTING THE 2026-2030 CAPITAL IMPROVEMENT PLAN

The Board discussed inclusion of the Tomball project in the Capital Improvement Plan.

Discussion then ensued regarding the 2014 Groundwater Reduction Plan, which the President characterized as outdated, noting the assumptions regarding timelines, costs, and construction schedules, and proposed revising the Groundwater Reduction Plan.

The Board requested that Carollo Engineers, Inc. complete an analysis for the January meeting addressing two questions: the impact on the Authority's Groundwater Reduction Plan and finances if Tomball were to request removal from the GRP; and the consequences if the Authority does not supply water to Tomball but remains in the GRP.

Following extensive discussion, Director Barker moved to postpone action on the CIP until the February Board meeting and to authorize Carollo Engineers, Inc. to prepare the requested study as detailed above on the Tomball project. The motion passed with Director Fessler abstaining and all other Directors voting in favor.

RATE STUDY REVIEW

Ms. Angie Flores with Raftelis provided an update on the rate study to the Board. Discussion ensued with questions from the Board and Authority Consultants. The Board requested that Raftelis adjust assumptions within the rate model for various scenarios and return with an update in February. No Board action was taken.

The meeting was recessed at 8:44 p.m. and resumed at 8:55 p.m.

FINANCE DIRECTOR'S REPORT, INCLUDING MONTHLY FINANCIAL REPORT AND PAYMENT OF BILLS

Ms. Plunkett reviewed the Authority's Financial Report with the Board, the checks being presented for payment, and a visual graph of the Authority's outstanding and projected debt obligations.

Director Fessler moved to approve the Financial Report, including the checks being presented for payment, and with all Directors voting in favor, the motion passed.

Director Graham moved to approve the Audit Engagement Letter from Patillo, Brown & Hill, L.L.P. and to authorize the General Manager to execute the engagement letter, and with all Directors present voting in favor, the motion passed.

GENERAL MANAGER'S REPORT

- A. Status of Water Supply and Conversion. Ms. Batson provided an update on the progress of converting surface water within the current permit year and presented charts illustrating the conversion over time.
- B. Authority Office Lease Renewal. Mr. Chang addressed the need to explore alternative office locations due to safety concerns regarding the current building and surrounding area.

Director Fessler moved to authorize the General Manager to identify more suitable office space, and with all Directors voting in favor, the motion passed.

OPERATIONS STATUS REPORT

Mr. Jones updated the Board on various operations in the region.

REPORT FROM DIRECTOR OF PLANNING AND GOVERNMENTAL AFFAIRS

There were no matters to report.

CONSTRUCTION/ENGINEERING UPDATE

- A. Update on NEWPP Expansion Project. There were no additional matters to report.

FUTURE AGENDA ITEMS

There are no additional future items except those discussed earlier in the meeting.

NEXT REGULAR MEETING

The Board will hold its next regular Board meeting on January 5, 2026.

ADJOURNMENT

With no addition matters to discuss, the meeting was adjourned at 9:17 p.m.

[EXECUTION PAGE FOLLOWS]

PASSED, APPROVED AND ADOPTED on the 5th day of January, 2026.



Secretary, Board of Directors

Exhibit A – Rate Study

